

1 MINUTES OF REGULAR MEETING OF NORTH LAKE COUNTY
2 HOSPITAL DISTRICT OF MARCH 27, 2014
3

4 A regular meeting of the North Lake County Hospital District (the "District") was held
5 on March 27, 2014 at 5:30 p.m. in County Commission Chambers, Administration
6 Building, 315 W. Main Street, Tavares, Florida.
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8 Ms. Catherine C. Hanson, Chairman, called the meeting to order and led the Pledge of
9 Allegiance. M. Meredith Kirste, attorney for the North Lake County Hospital District,
10 called the roll to ascertain the trustees present for the meeting, with the following
11 members in attendance: Catherine C. Hanson, Chairman; Robert Bone; Jerry Brown;
12 Frances Grossi, Vice Chairman; Elizabeth Kallop; and Davis Talmadge.
13

14 APPROVAL OF MINUTES
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16 Mr. Brown stated that he was not in attendance at the January 23, 2014 meeting and the
17 minutes should reflect that.
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19 On a motion by Ms. Grossi, seconded by Ms. Kallop and carried unanimously by a 6-0
20 vote, the NLCHD board approved the Minutes of January 23, 2014 as amended.
21

22 PRESENTATION OF FOURTH QUARTERLY AUDIT
23

24 Mr. Farlen Halikman, CPA with Moore Stephens Lovelace, explained that a draft of the
25 fourth quarterly audit was sent out earlier this week, but it was now finalized and
26 everyone should have a copy. He referred to Schedule A of the audit and noted that the
27 format was changed to separate the inpatient versus the outpatient for the acute care
28 facilities, which had been a request at the previous meeting. He added that they were
29 able to do that with Central Florida Health Alliance, but not with Waterman because they
30 did not have the information yet, but would hopefully have it for the next quarter's report.
31 He also mentioned that the two far right columns depicted the percentage of total
32 encounters and dollars for each provider and it showed that the clinics were receiving a
33 small amount of dollars for the large amount of encounters.
34

35 Ms. Kallop asked if it was possible to show the average length of stay for the inpatient
36 care for the next quarterly audit.
37

38 Mr. Halikman replied that he was not sure how they could get that information, but he
39 would look into it.
40

41 Ms. Grossi commented that it was interesting that the Community Medical Care Center in
42 Leesburg and the FHW Community Primary Health Clinic had more encounters than the
43 other clinics.
44

45 Mr. Halikman mentioned that two clinics had already used up their allocation in only half
46 of the year.
47

1 Ms. Kallop stated that she did not know the status of the LifeStream Primary Care Clinic,
2 but \$250,000 was still allocated for them and had not been used yet and she asked if it
3 was possible to reallocate those funds to the clinics that have already exhausted their
4 funds for the year.

5
6 Ms. Pat Sykes-Amos, the District's accountant, pointed out that she could look at the
7 funds either after the March or the June quarter and reallocate the funds based on the
8 percentages that were allocated last time. She added that she would also need to see
9 whether the hospitals were meeting their amounts in the letters of agreements. She
10 indicated that it might be difficult to reallocate the funds at this point in time, especially
11 since no one knew the status of the LifeStream Primary Care Clinic.

12
13 Mr. Halikman related that the District could reallocate the funds however they wanted
14 and that it would not need to be in the same proportion originally budgeted.

15
16 Ms. Kallop stated that St. Luke's Medical Clinic and Community Medical Care Center in
17 Leesburg were providing indigent care at such an efficient rate and opined that they
18 should consider that when reallocating the funds rather than on a percentage basis.

19
20 Ms. Hanson commented that they should wait until the end of the fiscal year to look at
21 reallocating the funds.

22
23 Ms. Grossi asked if they could request an update from LifeStream by their next meeting.

24
25 Ms. Hanson answered that that would be appropriate.

26
27 Mr. Vance Jochim, a resident of Tavares who writes a blog called FiscalRangers.com,
28 expressed that Ms. Kallop had a good idea and that the District should have a policy for
29 reallocating funds. He noted that they should reallocate the money among the other
30 clinics since the funds were coming from a clinic and especially since they provided
31 competition in the market and were very efficient in the number of people they served.
32 He suggested calling LifeStream this week to find out the status of their clinic and that
33 they should allocate half of the funds now if there was nothing in the pipeline.

34
35 Ms. Kirste mentioned that she wanted to review the funding agreement that they entered
36 into with LifeStream before they voted on distributing the funds.

37
38 Mr. Dan Robuck, a resident of Leesburg, noted that LifeStream received that money last
39 year and they did not build the clinic. He added that they would need to find out whether
40 the clinic even existed, because there was no way LifeStream would spend their
41 allocation if construction had not even started.

42
43 Mr. Phil Braun, General Counsel for Central Florida Health Alliance, pointed out that it
44 was hard to compare the number of encounters to the efficiency of the hospitals, because
45 the symptoms of the patients of the hospitals were far more serious than the symptoms of
46 the patients at the clinics and most of those patients went to the clinics for primary care
47 purposes.

1 On a motion by Ms. Grossi, seconded by Mr. Bone and carried unanimously by a 6-0
2 vote, the NLCHD board approved the quarterly audit for the period of October 1, 2013
3 through December 31, 2013.

4

5 PRESENTATION OF THE PUBLIC BUSINESS POLICY

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7 Ms. Kirste related that she had been asked to draft a proposed Public Business Policy at
8 the last meeting and that she had incorporated language from Section 286.0114, Florida
9 Statutes and Ordinance No. 2013-54 that was approved by the County Commission. She
10 added that this was a rough draft for the board's consideration and it was subject to any
11 changes.

12

13 Ms. Hanson asked if the board had any questions about the policy, but there were none.

14

15 On a motion by Mr. Talmadge, seconded by Ms. Kallop and carried unanimously by a 6-
16 0 vote, the NLCHD board approved the Public Business Policy in Accordance with
17 Florida Statute 286.0114.

18

19 OTHER BUSINESS

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21 Ms. Kirste reminded the board that the next meeting would be held on May 22, 2014 at
22 5:30 p.m. where they would be reviewing the March audit.

23

24 PUBLIC COMMENT

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26 Mr. Jochim informed the board that there were four people running for the impending
27 vacant seat for Florida District 31 and the person who wins that would be part of the Lake
28 County Delegation which created HB 1299. He noted that he had video of all four of the
29 candidates stating that they were against any deferment of vote that was called for in HB
30 1299.

31

32 Ms. Karen Beary-Croson with St. Luke's Medical Clinic stated that their clinic had
33 already used up all of their allocation and she would now be the only employee
34 remaining to process all of the considerable paperwork unless they received some of the
35 allocation that had been designated for LifeStream's clinic. She indicated that St. Luke's
36 year-end report showed that 592 patients reported that they would have gone to the ER
37 had they not known about their clinic, pointing out that they saved the hospitals a
38 considerable amount of money even though the cost of care for hospitals was greater.

39

40 Ms. Patricia Navarro, volunteer at St. Luke's Medical Clinic who was representing Dr.
41 Jason Boardman, the outgoing President of the Lake-Sumter Medical Society, noted that
42 Dr. Boardman wanted to make a presentation at the next meeting regarding alternatives to
43 providing care for indigent patients and what other counties in Florida have successfully
44 done.

45

46 Ms. Hanson stated that they would add that to the agenda for the next meeting.

47

1 Mr. Brown opined that that was a good point and suggested using the extra funds on
2 alternative plans in case the board did not exist two years from now. He added that the
3 District had done a good job transitioning to the transparency that was required and he
4 would hate to see all of the volunteers lose their momentum.

5
6 ADJOURNMENT

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8 There being no further business to be brought before the board, the meeting was
9 adjourned at 5:53 p.m.

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13 
14 Catherine C. Hanson, Chairman